

**CANADA-AFRICA STUDY EXCHANGE & CITY-TO-CITY COOPERATION  
PRELIMINARY TECHNICAL FRAMEWORK MATRIX  
OCTOBER 2006**

Canadian city: Toronto	Tools (Tool development; useful publications...)	Partnership (Partnership with institutions e.g. police, private sector; communities)	Policy/strategy (Integration of safety into municipal operations; financing; communication...)	Training (Understanding of tools, tool application...)	Institutionalization (Responsible persons/depts. for management of Technical Co-operation; sustainability systems/ mechanisms; accountability systems/ mechanisms....)
African city: Nairobi					
Priorities for Nairobi	<p><b>Youth empowerment and employment:</b></p> <ul style="list-style-type: none"> <li>- Development of tools/approaches focused on use of arts, music, literary works, sports etc. to build skill, keep youth occupied and reduce their vulnerability.</li> </ul> <p><b>Improved Urban Safety Tools:</b></p> <ul style="list-style-type: none"> <li>- Formulation/refinement of tools of safety diagnosis, community monitoring systems, and crime indices.</li> <li>- Strengthening of data collections and information</li> </ul>	<p><b>Youth empowerment and employment:</b></p> <ul style="list-style-type: none"> <li>- Development of leadership, internship and mentorship programmes with support and participation from private sector, community and faith-based organizations, civil society and Professional Associations.</li> </ul> <p><b>Policing Issues:</b></p> <ul style="list-style-type: none"> <li>- Strengthening the community policing approach and application addressing issues of representation</li> </ul>	<p><b>Youth empowerment and employment:</b></p> <ul style="list-style-type: none"> <li>- Exploration of youth focused alternatives to traditional punitive approaches to conflict and justice.</li> </ul> <p><b>Communication Strategy:</b></p> <ul style="list-style-type: none"> <li>- Innovative use of local media to report and promote campaigns in support of community safety initiatives.</li> </ul>	<p><b>Capacity Building:</b></p> <ul style="list-style-type: none"> <li>- Training/capacity building on improving law enforcement (City Inspectorate)-public relations and building short and long term public engagement approaches and practices.</li> </ul> <p><b>Environmental Design, Development and Management of public spaces:</b></p> <ul style="list-style-type: none"> <li>- Training/capacity building of relevant local and nat'l departments and organizations to introduce/strengthen component on</li> </ul>	<p><b>Institutional Arrangement</b></p> <p>Conversion of City Inspectorate (city council by law enforcement arm) into an Autonomous By-Law enforcement Agency.</p> <p><b>Policing Issues:</b></p> <ul style="list-style-type: none"> <li>- Development of City Inspectorate Training institute award on metropolitan/municipal policing good practices.</li> <li>- Introduction of safe street, neighborhood etc awards</li> </ul>

	<p>management for improved local policing policy and operations, including exploration of GIS in crime mapping.</p> <ul style="list-style-type: none"> <li>- Comparison, collection and compilation of good practices showcasing design, management, and use of public and recreation spaces.</li> </ul>	<p>(gender, socio-economic balance).</p>		<p>designing and management for safer public spaces.</p> <ul style="list-style-type: none"> <li>- Training/support to academic institutions, local universities and professional Associations (for effective implementation of on crime prevention and urban safety approaches and strategies.</li> <li>- Review of universities curriculum and professional bodies statues to integrate safety.</li> <li>- Interaction/ exchange on by laws and practice relating to safety, spatial use and management etc</li> </ul>	
<p><b>Other issues</b></p>					

Canadian city/region: Kitchener-Waterloo	Tools (Tool development; useful publications...)	Partnership (Partnership with institutions e.g. police, private sector; communities)	Policy/strategy (Integration of safety into municipal operations; financing; communication...)	Training (Understanding of tools, tool application...)	Institutionalization (Responsible persons/depts. for management of Technical Co-operation; sustainability systems/mechanisms; accountability systems/mechanisms...)
African city: Nairobi					
Priorities for Nairobi	<p><b>Capacity Building:</b></p> <ul style="list-style-type: none"> <li>- Development of training and audit tools, manuals, and models on community partnership focusing on groups at risk especially youth and women.</li> </ul>	<p><b>Institutional/Partnership arrangements:</b></p> <ul style="list-style-type: none"> <li>- Creation and strengthening links of nat'l, regional, and int'l institutions with local safety actors e.g. neighbourhood associations, CBOs, and private sector.</li> </ul> <p><b>Environmental Design, Development and Management of public spaces</b></p> <ul style="list-style-type: none"> <li>- Participation of urban stakeholders (including Business Community) on the development, audit and management of urban public open spaces.</li> </ul>	<p><b>Resource Mobilization</b></p> <ul style="list-style-type: none"> <li>- Creating national/local governments grant allocation mechanisms to support neighborhood associations, youth groups etc</li> <li>- Create avenues for resources for local safety initiatives e.g. special tax, service fees, fundraising activities, donations etc.</li> </ul>	<p><b>Capacity Building:</b></p> <ul style="list-style-type: none"> <li>- Training and retraining of staff in Local Authorities, Police, national government, and Community leaders, Business Associations and professionals on urban safety issues.</li> </ul>	<p><b>Institutional arrangements:</b></p> <ul style="list-style-type: none"> <li>- Development of models/ programmes for support to local authorities by stakeholders - formal and informal arrangements (MOU's and Affiliation agreements)</li> </ul>

		<p><b>Renovation of physical infrastructure:</b></p> <ul style="list-style-type: none"> <li>- Building/strengthening partnerships for improvement of: Community Centers, Recreational facilities, Training institutes, and Street lighting.</li> </ul>	<p><b>Environmental Design, Development and Management of public spaces</b></p> <ul style="list-style-type: none"> <li>-Methods for integrating CPTED principles in urban planning/design approval processes.</li> </ul> <p><b>Communication Strategy:</b></p> <ul style="list-style-type: none"> <li>- Innovative use of local media to report and promote campaigns in support of community safety initiatives.</li> </ul>	<p><b>Environmental Design, Development and Management of public spaces</b></p> <ul style="list-style-type: none"> <li>- Inclusion of CPTED in training curricula in colleges dealing with design, management and crime prevention/safety.</li> </ul>	
<p><b>Other issues</b></p>		<p><b>Development and Execution of Social Programmes:</b></p> <ul style="list-style-type: none"> <li>- Capacity Building targeting youth on counseling, skills building, entrepreneurship, recreation and rehabilitation.</li> </ul>			